



**The Corporation of the City of Cornwall**  
**Regular Meeting of Council**  
**Report**

Department: Financial Services  
Division: Finance  
Report Number: 2021-108-Financial Services  
Prepared By: Paul Scrimshaw, Accounting Manager and Deputy Treasurer  
Meeting Date: December 13, 2021  
Subject: 2021 Carry Forwards - Operations

**Purpose**

To obtain Council approval to carry forward funds to the next fiscal year to continue with ongoing projects.

**Recommendation**

That Council approve the carry forwards of 2021 operations to 2022.

**Financial Implications**

The projects to be carried forward will become an appropriation from reserves in the 2022 Budget.

**Background / Discussion**

Standard City practice has been to allow for the carry forward of certain operational items not completely spent during any given calendar year. (Similar to corporate policy FI.acc 02-01).



Respective departments along with Financial Services have reviewed the status of operations and have agreed that a number of 2021 budget approvals meet current practice for carry forward to the 2022 fiscal period. In some cases, these projects have been started and have not yet been completed.

Any unspent funds will be allocated to working reserves and will be appropriated from reserves in 2022 to finance the remaining expenditures. Other projects may not have begun due to time constraints but have been identified as important to their respective departments and will be undertaken in 2022.

The attached is a summary of projects to be carried forward into 2022.

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|----------------------|--|
| Document Title:      | Carry Forward of Operations - 2021-108-Financial Services.docx |
| Attachments:         | - 2021 Operating Carry Forward Schedule.pdf                    |
| Final Approval Date: | Dec 8, 2021  |

This report and all of its attachments were approved and signed as outlined below:

**Tracey Bailey - Dec 6, 2021 - 5:57 PM**

**Maureen Adams - Dec 8, 2021 - 2:38 PM**