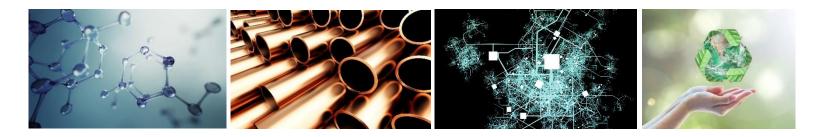
Presentation of the 2021 Water and Wastewater Budget

Monday, December 7, 2020



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Michael Fawthrop Division Manager, Infrastructure Planning

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Tracey Bailey General Manager, Financial Services/Treasurer



Presentation Overview

- Mission Strategic Plan Goals and Objectives
- Compliance
- Infrastructure/Asset Management
- Water and Wastewater Systems and Capital Projects
- Water and Wastewater Reserves and Long-Term Borrowing
- Operating and Capital Financial Summary
- Sustainable Financial Planning
- Municipal Comparators
- Budget Summary



Water and Wastewater Services

Mission Statement

Water and wastewater services are provided through the supply of quality drinking water and treatment of wastewater as a public service to protect public health, safety and property in an environmentally sustainable and a fiscally responsible manner.

STRATEGIC PRIORITIES 2019-2022

WE WILL EARN OUR REPUTATION BY

Developing waterfront through ov recreational opportunities

- 1. Pon-un businesses
- 2. Sports and recreation opportunities
- 3. Development of Pointe Maligne Park with budgeted funds 4. Sustained pressure to own strategic parts of our waterfront
- Encourage private sector developmentt (residential, retail, commercial

Attracting, enhancing workforce that meets de

- 1. Convene a workforce group
- 2. Explore short-term affordable housing as way to facilitate relocation of workers
- 3. Lobby government officials to reverse trends of immigrants to large centre Facilitate liaison activities between job creators, educators, and senior government to define needed skills, improve existing programs

Growing quality of housing stock, including affordable housing

- 1 Create a taskforce
- 2. Create rental licensing registry to enable a database and adherence to applicable by-laws and standards
- 3. Look at options to increase enforcement of property standards uilding & fire codes

ent and pursuing diverse population growth of 50,000

- 1. Better branding for areas of the City
- 2. Attract remote workers via incentives Focus on reducing number of vacant commercial spaces
- 4. Continue to invest in infrastructure
- 5. Encourage infill project (e.g. Brookdale)

Being leaders in sustainability and climate change impact

- 1. Create Environmental & Climate Change Committee
- 2. Composting 3. Water meters
- 5. Plastic bag ban
- 6. Identify what the City could take the lead or



The Water and Wastewater Budget aligns with the City's Strategic Plan in providing services that enable a financially and environmentally sustainable community which will care and provide for the needs and values of its residents.





4. Education on recycling & waste reduction



VISION

MISSION

2021 Water and Wastewater

Goals and Objectives of Financial Sustainability Plan

Realizing Operational Excellence

Provide clean and safe drinking water to over 47,000 residents

Keep \$679M of capital infrastructure in good condition

Comply with complex provincial environmental regulations

Minimize system losses

EFFECTIVE DELIVERY OF WATER AND WASTEWATER SERVICES

Moving Towards Financial Sustainability

Set rates for cost recovery

Build reserves for future capital rehabilitation and replacement

Establish rate stabilization reserves

Accounting for system revenue losses



4

Compliance

- Safe Drinking Water Act / Standard of Care
- Municipal Drinking Water Licence
 - O.Reg. 453/07 Water and Wastewater Financial Plan

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Infrastructure/Asset Management Sustainable Service Delivery

The objective of asset management is to maximize benefits, manage risk, and provide satisfactory levels of service to the public in a sustainable manner.

Water and Wastewater Infrastructure: (2016 Asset Management Plan)

- 272km of watermains
 2016 estimated replacement value, \$135M
 Backlog \$41.2M
- 440km of wastewater pipes
 2016 estimated replacement value, \$321M
 Backlog \$6.8M
- Buildings and process equipment
 2016 estimated replacement value, \$223M
 Backlog \$1.2M

It is important to note that the 2021 proposed capital projects total \$9,120,000, which is only 1.34% of the estimated replacement values of these assets.





Asset Management

Phase 1: July 1, 2019

Municipalities to finalize a strategic asset management policy that promotes best practices and links asset management planning with budgeting, operations, maintenance, and other municipal planning activities.

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The City adopted its Asset Management Policy (FI-2019-06-24-1) on June 24, 2019 that meets the requirements of this section of the legislation.

Phase 2: July 1, 2021

Municipalities to approve an AMP for core assets that identifies current levels of service and the cost of maintaining those levels of service. **Phase 3:** July 1, 2023

Municipalities to have an approved AMP for all municipal infrastructure assets that identifies current levels of service and the cost of maintaining those levels of service.

Phase 4: July 1, 2024 Municipalities to have an approved AMP for all municipal infrastructure assets that builds upon the requirements set out in 2023. This includes the identification of proposed levels of service, the activities required to meet proposed levels of service, and a strategy to fund these activities.



Water Accomplishments

- Watermains replaced or relined
 - *2021, 2.8km (Proposed)* 2017, 3.2km
 - 2020, 5.5km 2016, 5.4km
 - 2019, 2.3km 2015, 5.8km
 - 2018, 3.7km 2014, 2.6km
- 100% Inspection Rating from MECP (12 Straight Years)
- Raw Water Intake Redundancy EA Underway







Water System Challenges

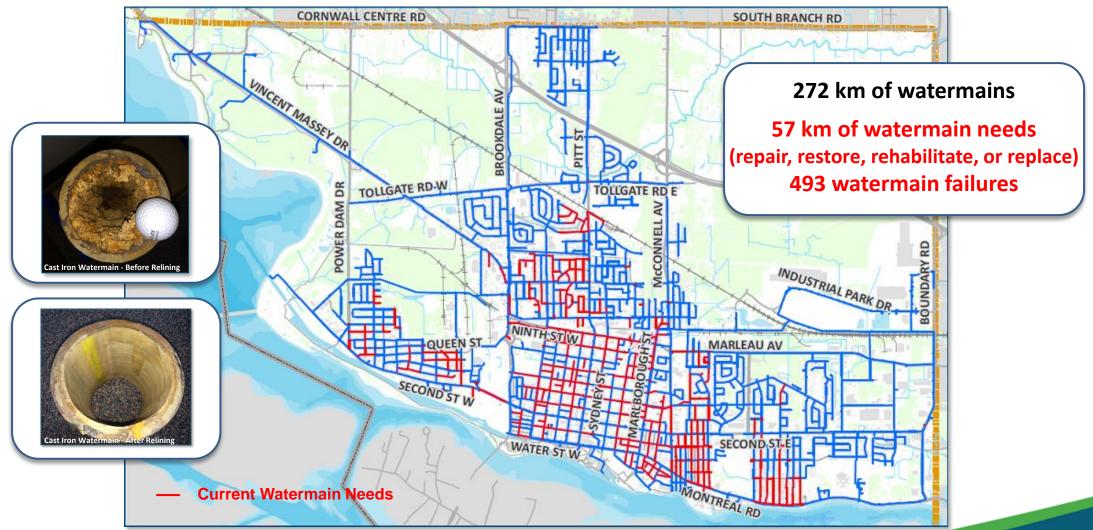
- 35 Watermain breaks in 2020 YTD (Brookdale Av., Second St. W., Pitt St.)
- "Soft and Hard" Costs (repair, nuisance, unplanned disruptions)
- Climate Change (Taste and Odour, Frazil Ice)
- Financial sustainability
- Aging infrastructure
- Water / revenue losses
- Upper levels of government support





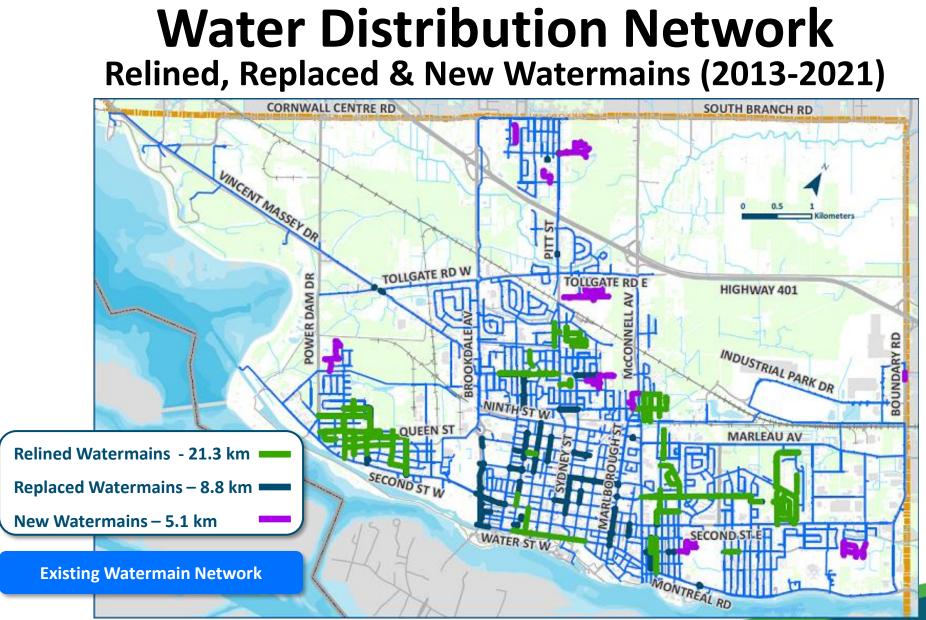


Water Distribution Network



- Watermain failures as of November 2020
- 2020 watermain relining project reflected only
- Next map/database update to be completed following conclusion of 2020 construction season



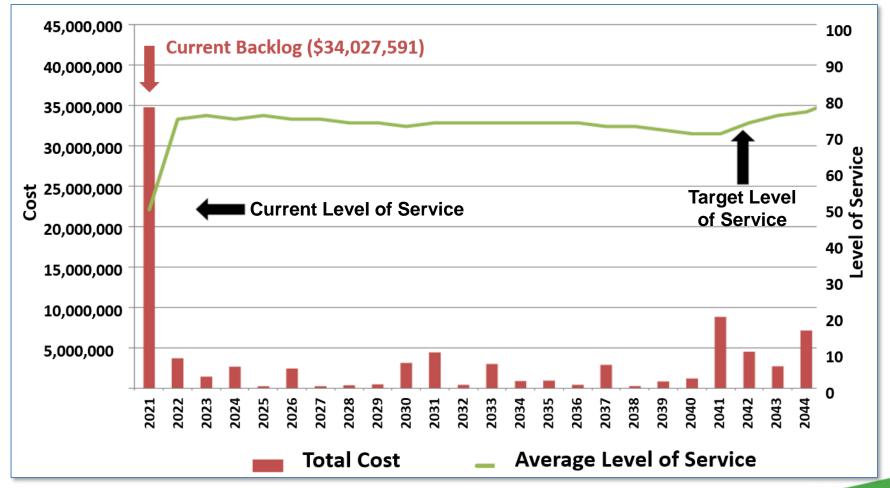


- Next map/database update to be completed following conclusion of 2020 construction season
- 2020 watermain relining project reflected only
- New watermains added in new subdivisions



Watermain Rehabilitation

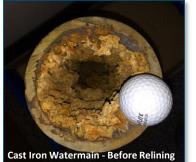
Water Network Budget and Level of Service



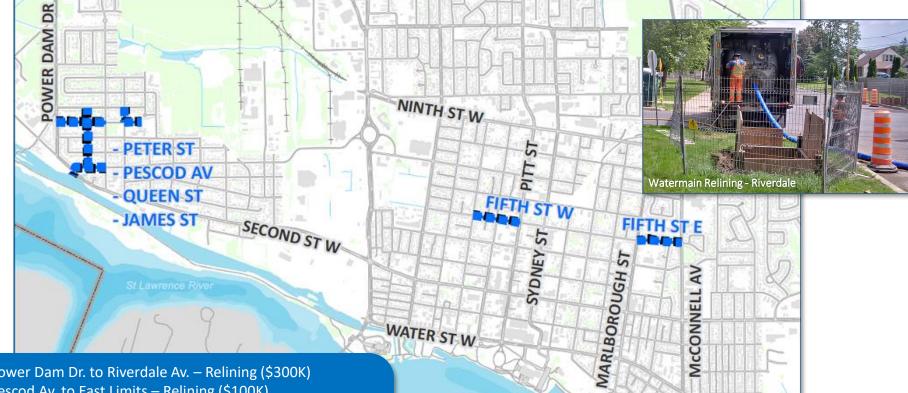
- Next database update to be completed following conclusion of 2020 construction season
- Backlog has been updated to reflect 2020 watermain relining projects only
- Chart originally generated for 2014 Asset Management Plan Report and subsequently adjusted to reflect status of current watermain backlog



Watermain Rehabilitation Various Locations







Peter St. from Power Dam Dr. to Riverdale Av. – Relining (\$300K)
Peter St. from Pescod Av. to East Limits – Relining (\$100K)
James St. from Queen St. to Jane St. – Relining (\$375K)
Queen St. from Riverdale Av. to Second St. W. – Relining (\$225K)
Pescod Av. from Jane St. to Peter St. – Relining (\$100K)
Fifth St. W. from Pitt St. to York St. – Replacement (\$700K)
Fifth St. E. from Marlborough St. to McConnell Av. – Replacement (\$400K)



The project information sheet can be found on pg. 25 of the budget book.



Watermain System Growth Critical Looping



Over the last number of years, the City has had 13 watermain breaks on VMD and 3 watermain breaks on Tollgate Road West.

Within the next 5 years, the watermain on VMD will need to be rehabilitated/replaced. The City has planned for the project in the 10-year capital plan at an estimated cost of \$10M.

This project will help provide redundancy to the residents/ business owners along VMD and Tollgate Road West.



The project information sheet can be found on pg. 26 of the budget book.

Water Purification Plant Upgrades / Process Improvements

- Intake Screen Frazil Ice Mitigation Measures and Emergency Isolation Device
- Raw Water Intake Main Inspection / X-Ray
- Chlorine Injection System Replacement





REATMEN PLANT

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The project information sheet can be found on pg. 27, 28, and 29 of the budget book.



Water Purification Plant Upgrades / Process Improvements - Continued

- Concrete Water Storage Tanks Condition Assessment
- Filter Inlet and Drain Sluice Gate Replacement
- Backwash Pump Replacement







1956 Backwash Pump to be Replaced





The project information sheet can be found on pg. 30, 31, and 32 of the budget book.

Wastewater Accomplishments

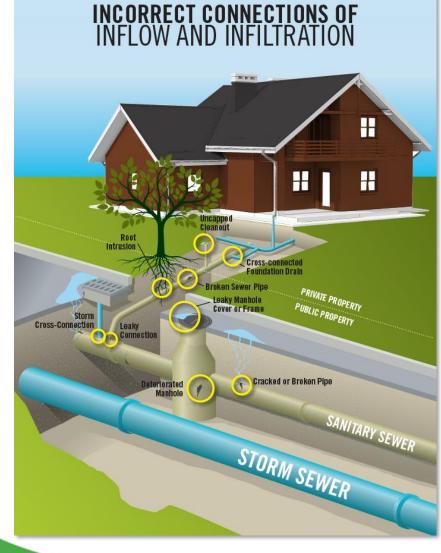
- Ongoing optimization of enhanced secondary treatment at Waste Water Treatment Plant (WWTP)
- Re-Rating of Waste Water Treatment Plant
 - Awaiting MECP Approval
 - 55,000 m³/day to 65,000 m³/day (Average Daily Flow)
- Ongoing Combined Sewer Separation
 - In order to achieve fewer Combined Sewer Overflows (CSOs)



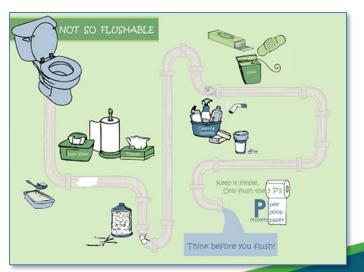




Wastewater System Challenges

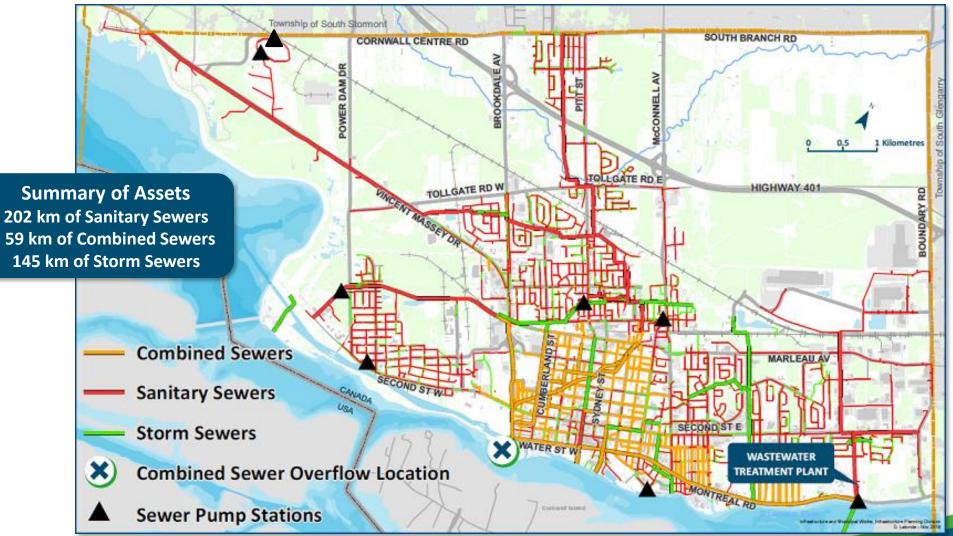


- 65 sewer lateral repairs in 2020 YTD
- Fats, oils, grease and flushables
- Climate change, flood risk reduction
- Combined Sewer Overflows (CSOs)
- Infiltration / inflow
- Sewer separation
- Financial sustainability
- Aging infrastructure
- Odour control





Wastewater Collection Network



Next map/database update to be completed following conclusion of 2020 construction season



Sewer Network Improvements Various Locations

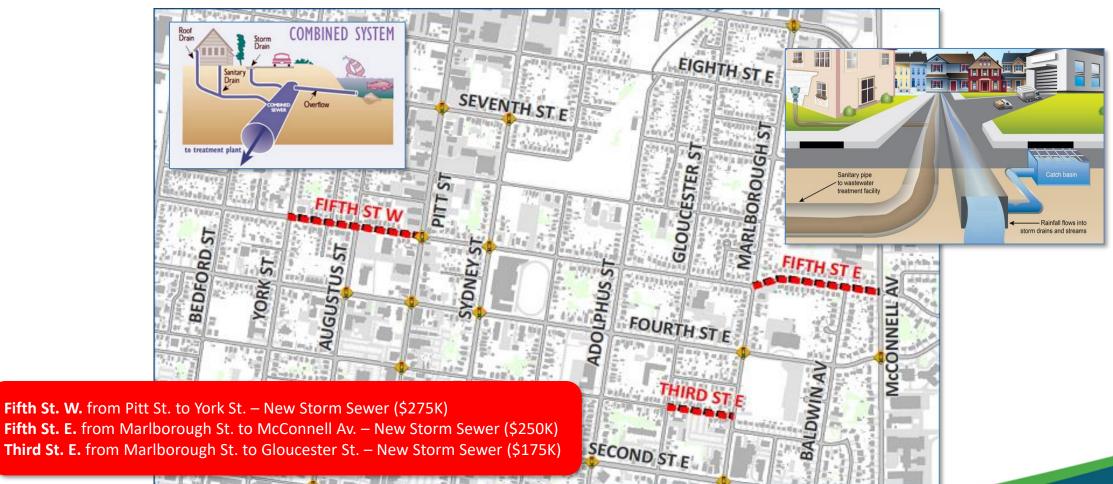


Third St. E. from Marlborough St. to Gloucester St. – Sanitary Sewer Replacement (\$150K)

The project information sheet can be found on 33 budget book.



Combined Sewer Separation Various Locations





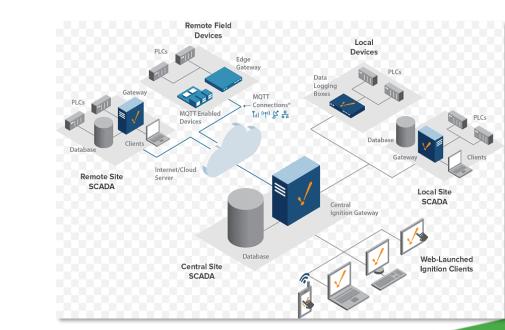
The project information sheet can be found on pg. 34 of the budget book.



Wastewater Treatment Plant Upgrades / Process Improvements

- Design Work for Pumphouse Headworks
- Replacement of Supervisory Control and Data Acquisition (SCADA) System





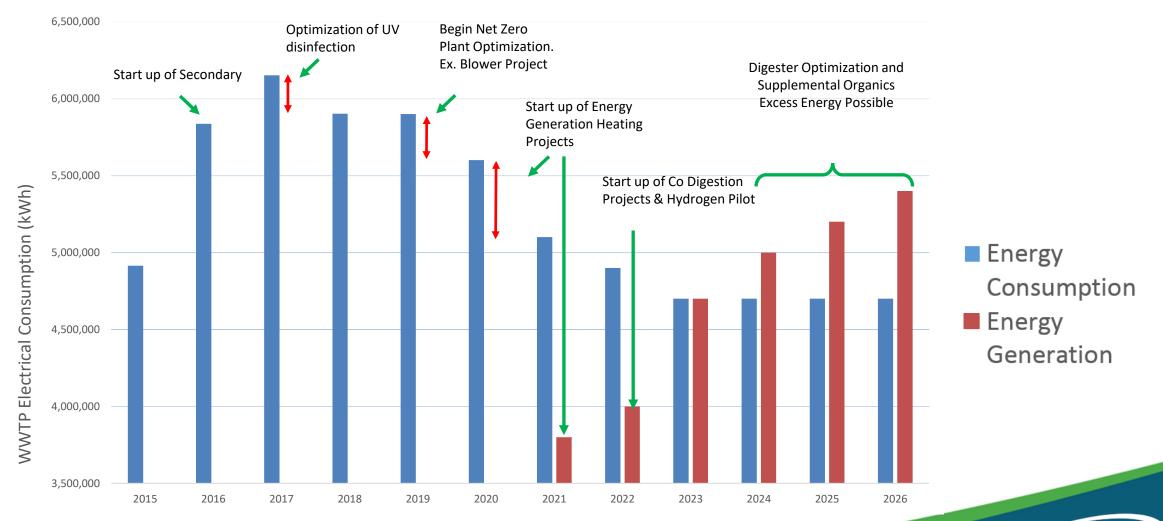


The project information sheet can be found on pg. 35 - 36 of the budget book.



Wastewater Treatment Plant

Net Zero Timelines and Major Project Steps





Year

Environmental Services

Organics

2021

- Organic Tonnes Available
- Collection Method
- Pre-Processing Method
- Transportation Method



2021

- Capacity
- Benefits
- Partners
- Funding

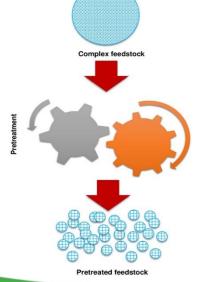


Products

2022-2025

- Renewable Natural Gas
- Hydrogen
- Fertilizer
- Energy
- Heat for Building HVAC





Joint Infrastructure Sydney St. Reconstruction (Fifth St. E. to Seventh St. E.)





The project information sheet can be found on pg. 37 of the budget book.



Joint Infrastructure York St. Reconstruction (Fourth St. W. to Fifth St. W.)



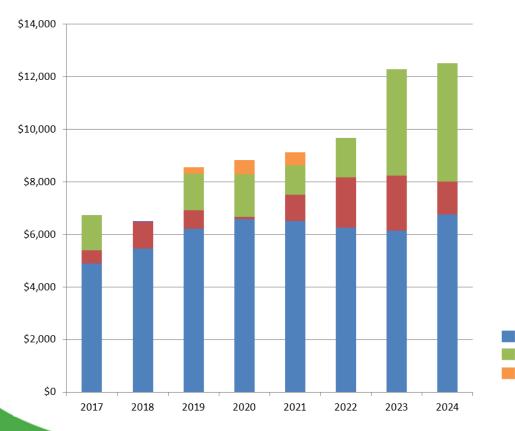


The project information sheet can be found on pg. 38 of the budget book.



Capital Planning

The following charts illustrate capital funding allocations (in the thousands of dollars) from the 2017, 2018, 2019, 2020 Budgets compared to the 2021 Submission and the plan for 2022, 2023, and 2024.



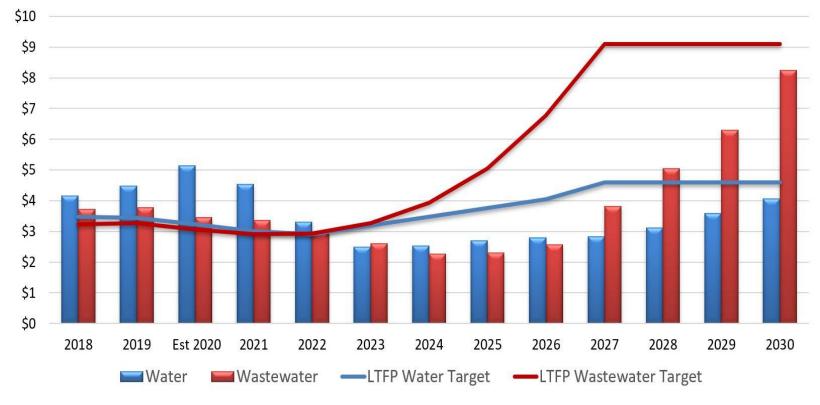
	2017	2018	2019	2020	2021	2022	2023	<u>2024</u>
Water Distribution	\$1,560	\$2,250	\$2,130	\$2,550	\$2,700	\$2,750	\$5,300	\$5,350
Water Purification Plant	650	880	904	750	900	950	1,000	<u>1,050</u>
	\$2,210	\$3,130	\$3,034	\$3,300	\$3,600	\$3,700	\$6,300	\$6,400
Sewer Collection Program	\$800	\$800	\$1,005	\$1,050	\$1,050	\$1,075	\$1,100	\$1,125
Combined Sewer Separation	335	675	470	700	700	725	750	750
Wastewater Treatment Plant	550	890	820	975	620	1,620	1,550	1,590
Flood Reduction Initiatives	200	200	0	0	0	0	0	0
Brookdale N. Channel Bridge	1,350	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	\$3,235	\$2,565	\$2,295	\$2,725	\$2,370	\$3,420	\$3,400	\$3,465
Joint Infrastructure Projects	<u>\$1,300</u>	<u>\$816</u>	<u>\$3,218</u>	<u>\$2,800</u>	<u>\$3,150</u>	<u>\$2,550</u>	<u>\$2,600</u>	<u>\$2,650</u>
Total Project Costs	<u>\$6,745</u>	\$6,511	<u>\$8,547</u>	\$8,825	<u>\$9,120</u>	<i>\$9,670</i>	<u>\$12,300</u>	<i>\$12,515</i>
Water Project Costs	\$2,860	\$3,836	\$4,333	\$4,700	\$5,250	\$4,975	\$7,600	\$7,725
Wastewater Project Costs	\$3,885	\$2,675	\$4,214	\$4,125	\$3,870	\$4,695	\$4,700	\$4,790

Billings Reserves

Development Charges



Water Works and Wastewater Works Reserves

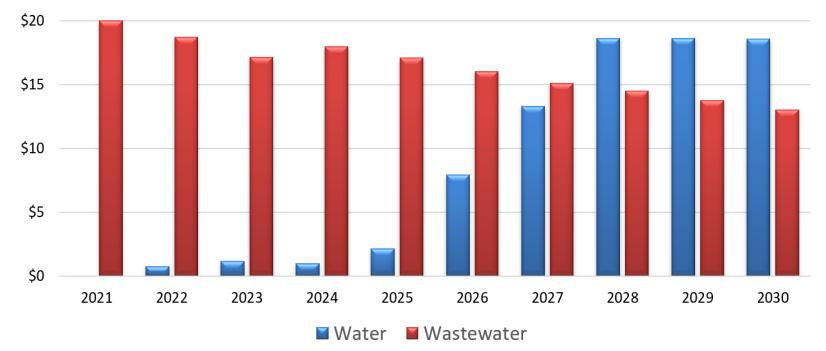


This chart illustrates historical balances (2018-2019) and the projected 2020 year-end balance as well as the ten—year (2021-2030) forecasted balance for the Water Works and the Wastewater Works Reserves compared to the targeted balances of the City's Long-Term Financial Plan.

*Dollars rounded to millions

Cornval ONTARIO CANADA

Long-Term Borrowing (debt)



This chart illustrates the ten-year (2021-2030) forecasted balance of Long-Term Debt. The City has borrowed for the Flood Reduction Initiative, including the Brookdale North Channel Bridge project, and for the Secondary WWTP. It is proposed to finance the remaining capital works for the York St. project. Water Services is currently debt free.

*Dollars rounded to millions

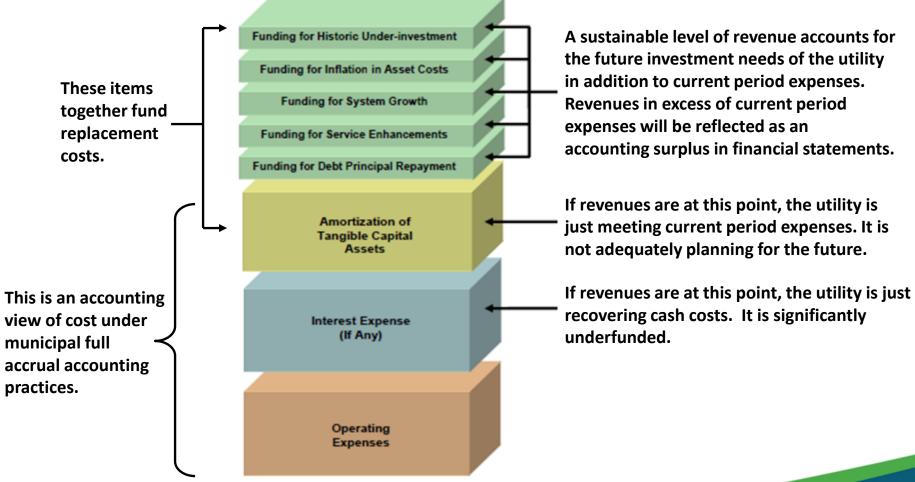


Operating and Capital Financial Summary

	2020	2021	\$	%	Plan		
	Budget	Submission	Variance	Variance	2022	2023	2024
EXPENDITURES							
Salaries and Benefits	\$4,502,376	\$4,634,591	\$132,215	2.94%	\$4,803,501	\$4,923,588	\$5,046,678
Purchase of Goods	\$2,741,972	\$2,879,951	\$137,979	5.03%	\$2,908,751	\$2,937,838	\$2,967,216
Services & Rent	\$2,039,922	\$2,120,307	\$80,385	3.94%	\$2,183,916	\$2,249,434	\$2,316,917
Financial	\$230,810	\$238,966	\$8,156	3.53%	\$244,701	\$250,574	\$256,588
Contribution to Reserves	\$250,000	\$250,000	<u>\$0</u>	0.00%	\$250,000	\$850,000	\$875,000
Total Expenditures	\$9,765,080	\$10,123,815	\$358,735	3.67%	\$10,390,869	\$11,211,434	\$11,462,399
REVENUE							
User Fees & Misc Revenue	\$268,300	\$379,300	\$111,000	41.37%	\$386,886	\$344,624	\$301,516
Net Operating Expenditures	\$9,496,780	\$9,744,515	\$247,735	2.61%	\$10,003,983	\$10,866,810	\$11,160,883
Financing LTD Principal & Interest	1,805,138	1,849,939	\$44,801	2.48%	2,689,997	2,847,160	2,846,985
Corporate Costs	\$1,010,789	\$1,063,319	\$52,530	5.20%	\$1,084,585	\$1,106,277	\$1,128,403
Insurance Premiums	\$187,402	\$205,763	\$18,361	9.80%	\$209,878	\$214,076	\$218,357
Operating Water & Wastewater Billings	<u>\$12,500,109</u>	<u>\$12,863,536</u>	<u>\$363,427</u>	<u>2.91%</u>	<u>\$13,988,443</u>	<u>\$15,034,323</u>	<u>\$15,354,628</u>
Gross Capital	\$8,825,000	\$9,120,000	\$295,000	3.34%	\$9,670,000	\$12,300,000	\$12,515,000
Capital Funding			••				
Government Grants	\$0	\$0	\$0	0.00%	\$0	\$0	\$0
Financing	\$1,600,000	\$1,100,000	(\$500,000)	(31.25%)	\$1,500,000	\$4,050,000	\$4,500,000
Development Charges	\$550,000	\$500,000	(\$50,000)	(9.09%)	\$0	\$0	\$0
Water Works Reserve	\$50,000	\$900,000	\$850,000	1,700.00%	\$1,500,000	\$1,100,000	\$250,000
Wastewater Works Reserve	\$50,000	<u>\$120,000</u>	<u>\$70,000</u>	<u>140.00%</u>	\$400,000	<u>\$1,000,000</u>	<u>\$1,000,000</u>
Capital Water & Wastewater Billings	<u>\$6,575,000</u>	<u>\$6,500,000</u>	<u>(\$75,000)</u>	<u>(1.14%)</u>	<u>\$6,270,000</u>	<u>\$6,150,000</u>	<u>\$6,765,000</u>
WATER AND WASTEWATER BILLINGS	<u>\$19,075,109</u>	<u>\$19,363,536</u>	<u>\$288,427</u>	<u>1.51%</u>	<u>\$20,258,443</u>	<u>\$21,184,323</u>	<u>\$22,119,628</u>



Sustainable Financial Planning





(Source: Ontario Ministry of Environment, 2007, Toward Financially Sustainable Drinking Water and Wastewater Systems)

2021 Budget Submission to 2021 Plan

	2020	2021	\$	%	2021	2021	\$	%
	Budget	Submission	Variance	Variance	Plan	Submission	Variance	Variance
EXPENDITURES								
Salaries and Benefits	\$4,502,376	\$4,634,591	\$132,215	2.94%	\$4,614,935	\$4,634,591	\$19,656	0.43%
Purchase of Goods	\$2,741,972	\$2,879,951	\$137,979	5.03%	\$2,769,392	\$2,879,951	\$110,559	3.99%
Services & Rent	\$2,039,922	\$2,120,307	\$80,385	3.94%	\$2,101,120	\$2,120,307	\$19,187	0.91%
Financial	\$230,810	\$238,966	\$8,156	3.53%	\$236,349	\$238,966	\$2,617	1.11%
Contribution to Reserves	<u>\$250,000</u>	\$250,000	<u>\$0</u>	<u>0.00%</u>	\$250,000	\$250,000	<u>\$0</u>	<u>0.00%</u>
Total Expenditures	\$9,765,080	\$10,123,815	\$358,735	3.67%	\$9,971,796	\$10,123,815	\$152,019	1.52%
REVENUE					*		• • • • • • •	
User Fees & Misc Revenue	<u>\$268,300</u>	<u>\$379,300</u>	<u>\$111,000</u>	<u>41.37%</u>	<u>\$273,666</u>	<u>\$379,300</u>	<u>\$105,634</u>	<u>38.60%</u>
Net Operating Expenditures	\$9,496,780	\$9,744,515	\$247,735	2.61%	\$9,698,130	\$9,744,515	\$46,385	0.48%
Financing LTD Principal & Interest	1,805,138	1,849,939	\$44,801	2.48%	2,218,066	1,849,939	(\$368,127)	(16.60%)
Corporate Costs	\$1,010,789	\$1,063,319	\$52,530	5.20%	\$1,031,005	\$1,063,319	\$32,314	3.13%
Insurance Premiums	\$187,402	\$205,763	\$18,361	9.80%	\$191,150	\$205,763	\$14,613	7.64%
Operating Water & Wastewater Billings	\$12,500,109	\$12,863,536	\$363,427	2.91%	\$13,138,351	\$12,863,536	(\$274,815)	(2.09%)
Gross Capital	\$8,825,000	\$9,120,000	\$295,000	3.34%	\$11,300,000	\$9,120,000	(\$2,180,000)	(19.29%)
Capital Funding					•			
Government Grants	\$0	\$0	\$0	0.00%	\$1,980,000	\$0	(\$1,980,000)	(100.00%)
Financing	\$1,600,000	\$1,100,000	(\$500,000)	(31.25%)	\$1,020,000	\$1,100,000	\$80,000	7.84%
Development Charges	\$550,000	\$500,000	(\$50,000)	(9.09%)	\$0	\$500,000	\$500,000	100.00%
Water Works Reserve	\$50,000	\$900,000	\$850,000	1,700.00%	\$1,300,000	\$900,000	(\$400,000)	(30.77%)
Wastewater Works Reserve	<u>\$50,000</u>	<u>\$120,000</u>	<u>\$70,000</u>	<u>140.00%</u>	<u>\$300,000</u>	<u>\$120,000</u>	<u>(\$180,000)</u>	<u>(60.00%)</u>
Capital Water & Wastewater Billings	<u>\$6,575,000</u>	<u>\$6,500,000</u>	<u>(\$75,000)</u>	<u>(1.14%)</u>	<u>\$6,700,000</u>	<u>\$6,500,000</u>	<u>(\$200,000)</u>	<u>(2.99%)</u>
WATER AND WASTEWATER BILLINGS	<u>\$19,075,109</u>	<u>\$19,363,536</u>	<u>\$288,427</u>	<u>1.51%</u>	<u>\$19,838,351</u>	<u>\$19,363,536</u>	<u>(\$474,815)</u>	<u>(2.39%)</u>

The 2020 Budget forecasted an increase of 4.0% for the 2021 Plan.

The Water Financial Plan recommends an annual increase of 5.6%.

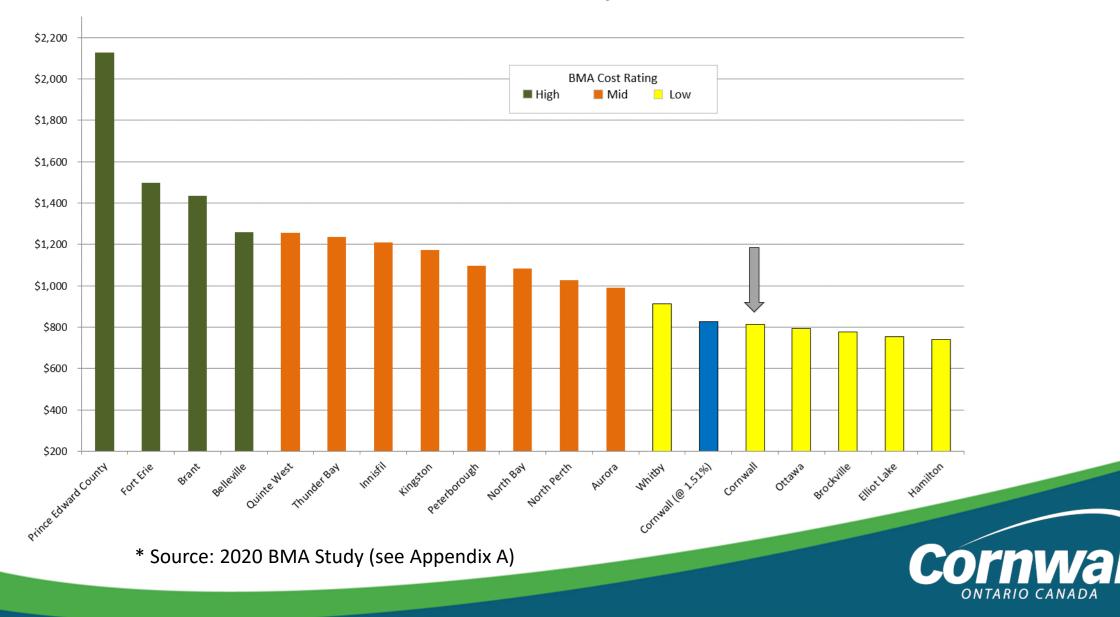
The 2021 Budget for Water and Wastewater billings decreased by \$474,815 when compared to the 2021 Plan.

- Operating \$274,815 (2.09%)
- Capital \$200,000 (2.99%)



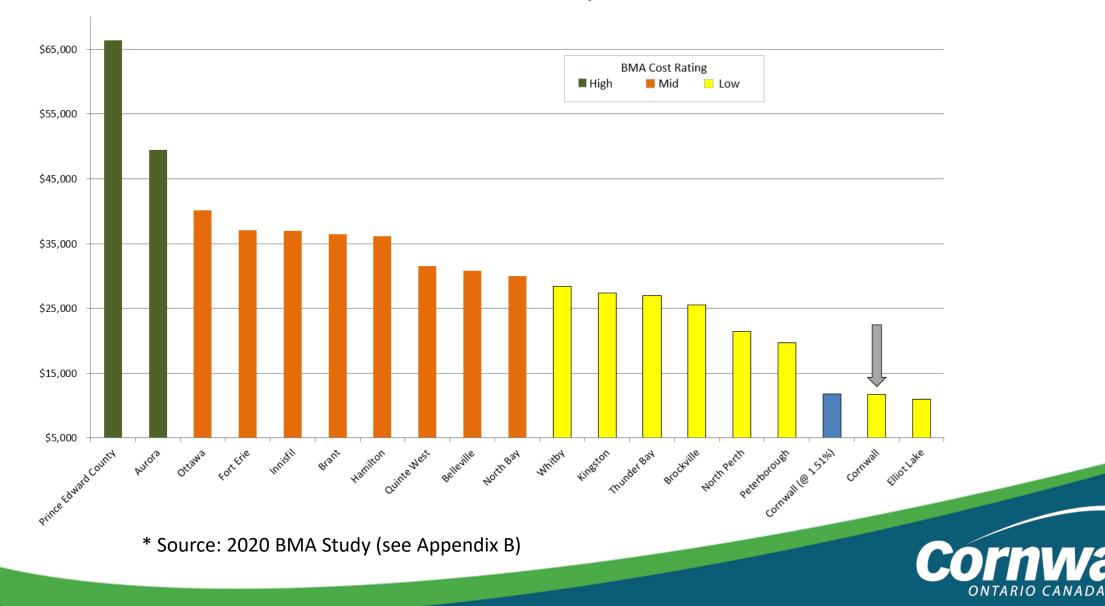
Municipal Comparators

Residential Water / Wastewater Costs per 200m³



Municipal Comparators

Commercial Water / Wastewater Costs per 10,000m³



Budget Summary

- The 2021 budget has been prepared with an overall increase of 1.51% to the utility bill.
 - Water billings represent an 1.35% increase (\$112,242)
 - Wastewater billings represent a 1.64% increase (\$176,185)
- Net Operating increased by \$363,427 or 2.91%.
- Net Capital decreased by \$75,000 or 1.14%.

For a residential property, it is estimated that in 2021 this would reflect an annual average increase of about \$12.



Thank You. Questions?

Residentia 200 m³

Ranking

High

High High

High High

High

High

High

High

High

High

High

High

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High

High

Comparison of Water/Wastewater Costs-Residential (sorted lowest to highest)

Volume	dential 0 m ³	Residential 200 m ³
Volume		
Meter Size	/8"	Ranking
Mississauga	\$ 522	Low
Caledon	\$ 522	Low
Brampton	\$ 522	Low
Kingsville	\$ 646	Low
Hamilton	\$ 739	Low
Elliot Lake	\$ 752	Low
Hanover	\$ 761	Low
Brockville	\$ 776	Low
Hawkesbury	\$ 792	Low
Ottawa	\$ 794	Low
Cornwall	\$ 813	Low
Toronto	\$ 815	Low
New Tecumseth	\$ 852	Low
Stratford	\$ 855	Low
Pelham	\$ 878	Low
Sault Ste. Marie	\$ 880	Low
Brantford	\$ 887	Low
Markham	\$ 894	Low
Oakville	\$ 902	Low
Milton	\$ 902	Low
Burlington	\$ 902	Low
Halton Hills	\$ 902	Low
London	\$ 909	Low
Brock	\$ 913	Low
Oshawa	\$ 913	Low
Clarington	\$ 913	Low
Whitby	\$ 913	Low
Vaughan	\$ 914	Low
Tillsonburg	\$ 914	Low
Waterloo	\$ 939	Low
Orillia	\$ 941	Low
Guelph	\$ 947	Low
Timmins	\$ 947	Low
Richmond Hill	\$ 948	Low
Niagara Falls	\$ 954	Low

		idential	Residential	Resident		
Volume	2	00 m ³	200 m ³	Volume		2
Meter Size		5/8"	Ranking	Meter Size		
Barrie	\$	972	Mid	Huntsville		\$
t. Catharines	\$	974	Mid	Bracebridge		\$
urora	\$	990	Mid	Gravenhurst		\$
rathroy-Caradoc	\$	1,001	Mid	Ingersoll		\$
ncardine	\$	1,007	Mid	Belleville		\$
rnia	\$	1,007	Mid	Newmarket		\$
llingwood	\$	1,014	Mid	Windsor		\$
orth Perth	\$	1,028	Mid	Owen Sound		\$
angeville	\$	1,035	Mid	Centre Wellington		\$
ldimand	\$	1,038	Mid	Wellesley		\$
. Thomas	\$	1,054	Mid	Grey Highlands		\$
ncoln	\$	1,056	Mid	Greater Sudbury		\$
keshore	\$	1,077	Mid	Welland		\$
orth Bay	\$	1,082	Mid	Norfolk		\$
e Blue Mountains	\$	1,086	Mid	Springwater		\$
terborough	\$	1,097	Mid	Mapleton		\$
hitchurch-Stouffville	\$	1,105	Mid	Brant		\$
orold	\$	1,113	Mid	King		\$
chener	\$	1,132	Mid	Guelph-Eramosa		\$
orgina	\$	1,145	Mid	West Grey		\$
ugeen Shores	\$	1,147	Mid	East Gwillimbury		\$
est Lincoln	\$	1,168	Mid	Port Colborne		\$
mbridge	\$	1,171	Mid	Fort Erie		\$
agara-on-the-Lake	\$	1,172	Mid	Parry Sound		\$
ngston	\$	1,174	Mid	Lambton Shores		\$
natham-Kent	\$	1,174	Mid	Minto		\$
orth Dumfries	\$	1,174	Mid	Southgate		\$
/ilmot	\$	1,178	Mid	Central Elgin		\$
spanola	\$	1,199	Mid	Middlesex Centre		\$
nisfil	\$	1,208	Mid	Kenora		\$
orth Middlesex	\$	1,218	Mid	Greenstone		\$
hunder Bay	\$	1,235	Mid	Meaford		\$
oolwich	\$	1,246	Mid	South Bruce Peninsu	ıla	ıla \$
ellington North	\$	1,246	Mid	Prince Edward Coun	ty	ty \$
uinte West	Ś	1,256	Mid	Chatsworth		\$

The 2020 BMA Municipal Study indicates that annual user fees for water and wastewater services in Cornwall are among the lowest when compared to the other participating municipalities.

Residential

- Cornwall: \$813 ٠
- BMA average: \$1,151 ullet
- BMA median: \$1,113 •



Appendix B

Comparison of Water/Wastewater Costs—Commercial (sorted lowest to highest)

	Con	nmercial	Commercial
Volume	10,	,000 m ³	10,000 m ³
Meter Size		2"	Ranking
Elliot Lake	\$	10,980	Low
Comwall	\$	11,677	Low
Samia	\$	18,351	Low
Collingwood	\$	18,527	Low
Kincardine	\$	19,187	Low
Peterborough	\$	19,672	Low
Grey Highlands	\$	20,150	Low
West Grey	\$	20,834	Low
Hawkesbury	\$	21,176	Low
North Perth	\$	21,413	Low
Espanola	\$	21,815	Low
Hanover	\$	23,082	Low
Kingsville	\$	23,586	Low
Brockville	\$	25,501	Low
Brampton	\$	26,092	Low
Caledon	\$	26,092	Low
Mississauga	\$	26,092	Low
Tillsonburg	\$	26,164	Low
St. Thomas	\$	26,180	Low
Niagara Falls	\$	26,392	Low
London	\$	26,625	Low
Thunder Bay	\$	26,921	Low
Ingersoll	\$	27,331	Low
Kingston	\$	27,335	Low
Pelham	\$	27,617	Low
Stratford	\$	27,685	Low
Chatham-Kent	\$	28,277	Low
Clarington	\$	28,371	Low
Oshawa	\$	28,371	Low
Brock	\$	28,371	Low
Whitby	\$	28,371	Low
Niagara-on-the-Lake	\$	29,415	Low
North Bay	\$	29,952	Low
Port Colborne	\$	30,169	Low
Saugeen Shores	\$	30,441	Low

			Commercial
Volume	10	,000 m ³	10,000 m ³
MeterSize		2"	Ranking
Oakville	\$	30,499	Mid
Milton	\$	30,499	Mid
Halton Hills	\$	30,499	Mid
Burlington	\$	30,499	Mid
Belleville	\$	30,778	Mid
Lakeshore	\$	30,869	Mid
Haldimand	\$	31,491	Mid
Quinte West	\$	31,496	Mid
Windsor	\$	31,947	Mid
Thorold	\$	32, 532	Mid
Timmins	\$	32,533	Mid
Sault Ste. Marie	\$	34,111	Mid
St. Catharines	\$	34,449	Mid
Toronto	\$	34,625	Mid
Kenora	\$	35,066	Mid
Orillia	\$	35,713	Mid
Hamilton	\$	36,089	Mid
Brant	\$	36,412	Mid
West Lincoln	\$	36,476	Mid
Innisfil	\$	36,916	Mid
Fort Erie	\$	37,072	Mid
Owen Sound	\$	37,686	Mid
North Middlesex	\$	37,868	Mid
Strathroy-Caradoc	\$	38,006	Mid
Guelph	\$	38,729	Mid
Southgate	\$	38,881	Mid
Ottawa	\$	40, 104	Mid
Mapleton	\$	40,427	Mid
Norfolk	\$	40,580	Mid
Brantford	\$	41,668	Mid
Barrie	\$	41,972	Mid
Minto	\$	42,252	Mid
New Tecumseth	\$	42,600	Mid
Orangeville	\$	42,894	Mid
Greater Sudbury	\$	42,925	Mid

			Commercial
Volume	10	,000 m ³	10,000 m ³
Meter Size		2"	Ranking
Markham	\$	44,680	High
Waterloo	\$	45, 181	High
Bracebridge	\$	45,273	High
Gravenhurst	\$	45,273	High
Huntsville	\$	45, 273	High
The Blue Mountains	\$	45,459	High
Vaughan	\$	45,682	High
Newmarket	\$	45,916	High
Lincoln	\$	46, 577	High
Wellington North	\$	47, 194	High
South Bruce Peninsula	\$	47, 389	High
Richmond Hill	\$	47,424	High
Woolwich	\$	48, 212	High
Wilmot	\$	48,862	High
North Dumfries	\$	49, 292	High
Aurora	\$	49,500	High
Cambridge	\$	49,830	High
Meaford	\$	51, 378	High
Centre Wellington	\$	51,666	High
Welland	\$	51,681	High
East Gwillimbury	\$	52, 158	High
Georgina	\$	53,673	High
Springwater	\$	54,651	High
Wellesley	\$	54,816	High
Chatsworth	\$	55, 135	High
Whitchurch-Stouffville	\$	55,246	High
Kitchener	\$	56, 591	High
Guelph-Eramosa	\$	59,460	High
Parry Sound	\$	60,469	High
Lambton Shores	\$	62,857	High
Central Elgin	\$	62,987	High
King	\$	64,042	High
Greenstone	\$	64,704	High
Prince Edward County		66,352	High
Middlesex Centre	\$	69,991	High

The 2020 BMA Municipal Study indicates that annual user fees for water and wastewater services in Cornwall are among the lowest when compared to the other participating municipalities.

Commercial

- Cornwall: \$11,677
- BMA average: \$37,812
- BMA median: \$36,412

